

Offset register as of 30 June 2023¹⁾

| Procurement project | Offset fulfilment period | Foreign supplier | Unfulfilled offset obligation ²⁾ | Swiss beneficiaries ³⁾ | Direct/ Indirect Offset ⁴⁾ | Economic sector ⁵⁾ | Regional distribution of offset transactions ⁶⁾ |
|--|--------------------------|---|---|--|---------------------------------------|-------------------------------|--|
| Remote weapon stations (Protector M151) | 2006-2027 | Kongsberg Defence & Aerospace AS / Norway; Mr Bjørn Hurlen; Senior Manager Industry Cooperation; bjorn.hurlen@kongsberg.com | 23.7 | Aero Consultants AG, 8606 Nänikon | Indirect | 18 | g (74.5%) |
| | | | | Cicor Reinhardt Microtech AG, 7323 Wangs | Indirect | 26* | |
| | | | | Curtiss-Wright Antriebstechnik GmbH, 8212 Neuhausen am Rheinfall | Direct | 28* | |
| | | | | DESAPRO AG, 6302 Zug | Indirect | 71* | |
| | | | | Kongsberg Defence Switzerland AG, 3600 Thun | Direct | 28* | |
| | | | | Leder- und Textiltechnologie GmbH, 3661 Uetendorf | Direct | 95* | |
| | | | | Safran Vectronix AG, 9435 Heerbrugg | Direct | 26* | |
| | | | | Schellenberg Wittmer AG, 8021 Zürich | Direct | 20 | |
| | | | | Varioprint AG, 9410 Heiden | Indirect | 26* | |
| | | | | Irdam SA, 1401 Yverdon-les-Bains | Indirect | 26* | f (25.5%) |
| Leclanché SA, 1400 Yverdon-les-Bains | Indirect | 13 | | | | | |
| Light all-terrain motor vehicle for specialist systems | 2015-2024 | Mercedes-Benz Group AG / Germany | 1.7 | before 1 April 2018 ³⁾ | | | g (100%) |

| Procurement project | Offset fulfilment period | Foreign supplier | Unfulfilled offset obligation ²⁾ | Swiss beneficiaries ³⁾ | Direct/ Indirect Offset ⁴⁾ | Economic sector ⁵⁾ | Regional distribution of offset transactions ⁶⁾ |
|---|--------------------------|---|---|--|---------------------------------------|-------------------------------|--|
| Reconnaissance drone system 15 (Hermes 900 HFE) | 2015-2026 | Elbit Systems Ltd. / Israel; Mr Ari Laor; Industrial Cooperation & Offset Manager; ari.laor@elbitsystems.com | 36.3 | Actutronic Switzerland Ltd., 8608 Bubikon | Indirect | 11 | g (69.3%) |
| | | | | Aero Consultants AG, 8606 Nänikon | Indirect | 19 | |
| | | | | AMAC Aerospace Switzerland AG, 4051 Basel | Indirect | 19 | |
| | | | | AOS Technologies AG, 5405 Baden-Dättwil | Indirect | 14 | |
| | | | | Bagira Switzerland AG, 3014 Bern | Direct/ Indirect | 19 | |
| | | | | BETA CAE Systems International AG, 6039 Root | Indirect | 20 | |
| | | | | Bystronic Sales AG, 3362 Niederönz | Indirect | 11 | |
| | | | | Carbo-Link AG, 8320 Fehraltendorf | Indirect | 19 | |
| | | | | Enclustra GmbH, 8045 Zürich | Indirect | 13 | |
| | | | | ERAM AG, 4123 Allschwil | Indirect | 12 | |
| | | | | FISBA AG, 9016 St. Gallen | Indirect | 14 | |
| | | | | Fritz Studer AG, 3613 Steffisburg | Indirect | 11 | |
| | | | | G. Bopp & Co., 8046 Zürich | Indirect | 12 | |
| | | | | Gysin AG, 4452 Itingen | Indirect | 13 | |
| | | | | Hightech MC AG, 5600 Lenzburg | Indirect | 19 | |
| | | | | Huber+Suhner, 9100 Herisau | Indirect | 13 | |
| | | | | Kinmetica AG, 6102 Malters | Indirect | 11 | |
| | | | | Marenco AG, 8330 Pfäffikon | Indirect | 19 | |
| | | | | Maxon Motor AG, 6072 Sachseln | Indirect | 13 | |
| | | | | Mewasa AG, 7323 Wangs | Indirect | 12 | |
| | | | | Micronel AG, 8317 Tagelswangen | Indirect | 13 | |
| | | | | Reinhardt Microtech AG, 7323 Wangs | Indirect | 13 | |
| | | | | RUAG Schweiz AG, 6032 Emmen | Indirect | 19 | |
| | | | | RUAG Schweiz AG, 3018 Bern | Direct | 19 | |
| | | | | Sauter Bachmann AG, 8754 Netstal | Indirect | 12 | |
| | | | | SFS intec AG, 9435 Heerbrugg | Indirect | 12 | |
| | | | | Sunnen AG, 8586 Ennetaach-Erlen | Indirect | 12 | |
| | | | | Swissbit AG, 8552 Bronschhofen | Indirect | 26* | |
| | | | | Swiss Optic AG, 9435 Heerbrugg | Indirect | 14 | |
| | | | | Thommen Aircraft Equipment AG, 4132 Muttenz | Indirect | 51* | |
| Turbo-Separator AG, 9630 Wattwil | Indirect | 12 | | | | | |
| Typhoon HIL, 5430 Wettingen | Indirect | 13 | | | | | |
| WZW Optic AG, 9436 Balgach | Indirect | 14 | | | | | |
| Zetes AutoID Systems AG, 8604 Volketswil | Indirect | 20 | | | | | |
| Zund Systemtechnik AG, 9450 | Indirect | 11 | | | | | |

| Procurement project | Offset fulfilment period | Foreign supplier | Unfulfilled offset obligation ²⁾ | Swiss beneficiaries ³⁾ | Direct/ Indirect Offset ⁴⁾ | Economic sector ⁵⁾ | Regional distribution of offset transactions ⁶⁾ |
|--|--------------------------|---|---|--|---------------------------------------|-------------------------------|--|
| Reconnaissance drone system 15 (Hermes 900 HFE) | 2015-2026 | Elbit Systems Ltd. / Israel; Mr Ari Laor; Industrial Cooperation & Offset Manager; ari.laor@elbitsystems.com | 36.3 | Alpes Lasers SA, 2072 St-Blaise | Indirect | 14 | f (25.9%) |
| | | | | Biazzi SA, 1816 Chailly-Montreux | Indirect | 11 | |
| | | | | Fischer Connectors, 1162 Saint-Prex | Indirect | 13 | |
| | | | | Irdam SA, 1401 Yverdon-les-Bains | Indirect | 13 | |
| | | | | Lemtronic SA, 1895 Vionnaz | Indirect | 28* | |
| | | | | LNS Sarl, 2534 Orvin | Indirect | 12 | |
| | | | | Montena Technology SA, 1728 Rossens | Indirect | 13 | |
| | | | | Negotrade S.A., 1807 Blonay | Indirect | 18 | |
| | | | | PRECI-DIP SA, 2800 Delémont | Indirect | 13 | |
| | | | | Rollomatic SA, 2525 Le Landeron | Indirect | 12 | |
| | | | | RUAG Space, 1260 Nyon | Indirect | 19 | |
| | | | | Schott Suisse SA, 1401 Yverdon-les-Bains | Indirect | 14 | |
| | | | | Sense Fly, 1033 Cheseaux-sur-Lausanne | Indirect | 19 | |
| | | | | Starrag Vuadens SA, 1628 Vuadens | Indirect | 12 | |
| | | | | Swissto12, 1020 Renens | Indirect | 19 | |
| | | | | Systems Assembling SA, 2017 Boudry | Indirect | 13 | |
| | | | | Willemin-Macodel SA, 2800 Delémont | Indirect | 13 | |
| | | | | ABB Power Protection SA, 6572 Quartino | Indirect | 13 | i (4.8%) |
| Faulhaber Minimotor SA, 6980 Croglio | Indirect | 13 | | | | | |
| GF Machining Solutions Sales Switzerland SA, 6616 Losone | Indirect | 19 | | | | | |
| Swiss Coils SA, 6648 Minusio | Indirect | 12 | | | | | |

| Procurement project | Offset fulfilment period | Foreign supplier | Unfulfilled offset obligation ²⁾ | Swiss beneficiaries ³⁾ | Direct/ Indirect Offset ⁴⁾ | Economic sector ⁵⁾ | Regional distribution of offset transactions ⁶⁾ |
|--|--------------------------|--|---|--|---------------------------------------|-------------------------------|--|
| Airspace surveillance system Florako, Maintenance of value Flores (APSR & SPSR upgrade) | 2016-2027 | Thales LAS France SAS / France; Mr Pascal Louvet; Offset Manager; pascal.louvet@thalesgroup.com | 0.7 | Anapico AG, 8152 Opfikon | Indirect | 13 | g (54.2%) |
| | | | | Cicor Microelectronics, 7323 Wangs | Indirect | 13 | |
| | | | | Crypto Manufacturing AG, 6312 Steinhausen | Indirect | 16 | |
| | | | | FISBA AG, 9016 St. Gallen | Indirect | 14 | |
| | | | | HaslerRail AG, 3018 Bern | Indirect | 16 | |
| | | | | Landqart AG, 7302 Igis | Indirect | 18 | |
| | | | | Meteomatics AG, 9014 St. Gallen | Indirect | 71* | |
| | | | | Optiprint AG, 9442 Berneck | Indirect | 26* | |
| | | | | qeles AG, 6014 Luzern | Indirect | 16 | |
| | | | | RUAG Schweiz AG, 8600 Dübendorf | Direct | 13 | |
| | | | | RUAG Schweiz AG, 3000 Bern | Indirect | 27* | |
| | | | | Saab Bofors Dynamics Ltd., 3602 Thun | Indirect | 18 | |
| | | | | Satisloh AG, 6340 Baar | Indirect | 11 | |
| | | | | Schweizer Electronic AG, 6260 Reiden | Indirect | 13 | |
| | | | | Solifos AG, 5210 Windisch | Indirect | 14 | |
| | | | | Thales Rail Signalling Solutions AG, 8055 Zürich | Indirect | 16 | f (45.8%) |
| | | | | Thales Suisse SA, 8045 Zürich | Indirect | 13 | |
| | | | | Zünd Systemtechnik AG, 9450 Altstätten | Indirect | 12 | |
| | | | | EM Microelectronic-Marin SA, 2074 Marin-Epagnier | Indirect | 13 | |
| | | | | HMT Microelectronic AG, 2503 Bienne | Indirect | 13 | |
| | | | | Humard Automation S.A., 2800 Delémont | Indirect | 28* | |
| | | | | ID Quantique SA, 1227 Carouge | Indirect | 26* | |
| | | | | MPS Micro Precision Systems AG, 2504 Bienne | Indirect | 11 | |
| | | | | OneVisage SA, 1003 Lausanne | Indirect | 20 | |
| | | | | Orolia / Spectratime, 2000 Neuchâtel | Indirect | 19 | |
| | | | | Beyond Gravity (RUAG) Slip Rings SA, 1260 Nyon | Indirect | 19 | |
| Sadamel SA, 2300 La Chaux-de-Fonds | Indirect | 13 | | | | | |
| Schott Suisse SA, 1400 Yverdon-les-Bains | Indirect | 14 | | | | | |
| SITA Switzerland Sarl, 1216 Cointrin | Indirect | 19 | | | | | |
| SonarSource SA, 1214 Vernier | Indirect | 20 | | | | | |
| T4Science SA, 2000 Neuchâtel | Indirect | 27* | | | | | |

| Procurement project | Offset fulfilment period | Foreign supplier | Unfulfilled offset obligation ²⁾ | Swiss beneficiaries ³⁾ | Direct/ Indirect Offset ⁴⁾ | Economic sector ⁵⁾ | Regional distribution of offset transactions ⁶⁾ | | | |
|---|--------------------------|---|---|--|---------------------------------------|-------------------------------|--|--|--|----------|
| Shoulder-launched multipurpose weapons (RGW 90 HH) | 2017-2023 | Dynamit Nobel Defence GmbH / Germany; Mr Tim Niesar; Offset Manager; tniesar@dn-defence.com | 0.9 | B&T AG, 3608 Thun | Direct | 11 | g (88.4%) | | | |
| | | | | Bieri Hydraulik AG, 3097 Liebefeld | Indirect | 11 | | | | |
| | | | | Franke Industrie AG, 4663 Aarburg | Indirect | 11 | | | | |
| | | | | GDELS-Mowag GmbH, 8280 Kreuzlingen | Indirect | 29* | | | | |
| | | | | Kappeler Verpackungs-Systeme AG, 3250 Lyss | Indirect | 17 | | | | |
| | | | | RWM Zaugg AG, 4573 Lohn-Ammannsegg | Indirect | 12 | | | | |
| | | | | Smolsys Ltd., 6039 Root | Indirect | 14 | | | | |
| | | | | Société Suisse des Explosifs, 3900 Gamsen | Indirect | 18 | | | | |
| | | | | before 1 April 2018 ³⁾ | | | | | | f (4.9%) |
| | | | | before 1 April 2018 ³⁾ | | | | | | i (6.7%) |
| Maintenance of value of the integrated radio reconnaissance and transmission system (Radio reconnaissance system) | 2017-2026 | ELTA Systems Ltd. / Israel | 54.4 | Huber+Suhner, 9100 Herisau | Indirect | 13 | g (15.1%) | | | |
| | | | | RUAG Schweiz AG, 3000 Bern | Direct | 19 | | | | |
| | | | | Swissto12, 1020 Renens | Indirect | 19 | f (84.9%) | | | |
| Extension of the service life of F/A-18 fighter aircraft (AMRAAM) | 2019-2027 | Raytheon Missiles & Defense / USA; Ms Debra A. Copp; Associate Director Global Offsets; dacopp@rx.com | 3.7 ⁷⁾ | SICPA S.A., 1008 Prilly | Indirect | 18 | f (100%) | | | |
| Extension of the service life of F/A-18 fighter aircraft (SHOTS) | 2017-2026 | CAE USA / USA; Ms Kaitlin Buenviaje; Offset Manager; kaitlin.buenviaje@cae.com | 4.3 | before 1 April 2018 ³⁾ | | | g (29.6%) | | | |
| | | | | Mercury Mission Systems International SA, 1212 Grand-Lancy | Indirect | 19 | f (70.4%) | | | |
| Maintenance of value of parts of the airspace surveillance system Florako (MSSR upgrade) | 2018-2027 | Thales LAS France SAS / France; Mr Pascal Louvet; Offset Manager; pascal.louvet@thalesgroup.com | -0.1 | GDELS-Mowag GmbH, 8280 Kreuzlingen | Indirect | 29* | g (100%) | | | |
| | | | | RUAG Schweiz AG, 6032 Emmen | Indirect | 19 | | | | |
| | | | | RUAG Schweiz AG, 8600 Dübendorf | Direct | 13 | | | | |
| | | | | Thales Alenia Space Schweiz AG, 8052 Zürich | Indirect | 19 | | | | |
| | | | | WZW Optic AG, 9436 Balgach | Indirect | 14 | | | | |

| Procurement project | Offset fulfilment period | Foreign supplier | Unfulfilled offset obligation ²⁾ | Swiss beneficiaries ³⁾ | Direct/ Indirect Offset ⁴⁾ | Economic sector ⁵⁾ | Regional distribution of offset transactions ⁶⁾ |
|---|--------------------------|--|---|--|---------------------------------------|-------------------------------|--|
| Replacement of the aeronautical radio ground infrastructure | 2019-2027 | Rohde & Schwarz GmbH & Co. KG / Germany; Ms Xiaomei Neumann; Corporate Offset Manager; xiaomei.neumann@rohde-schwarz.com | -3.6 | Crypto AG, 6340 Baar | Indirect | 13 | g (79.9%) |
| | | | | Crypto International AG, 6312 Steinhausen | Indirect | 13 | |
| | | | | Galvabau AG, 6052 Hergiswil | Indirect | 13 | |
| | | | | Jordi AG Communication, 5405 Baden-Dättwil | Indirect | 20 | |
| | | | | Leutenegger + Frei AG, 9204 Andwil | Indirect | 11 | |
| | | | | Optiprint AG, 9442 Berneck | Indirect | 13 | |
| | | | | Printprocess AG, 6312 Steinhausen | Indirect | 11 | |
| | | | | Reiden Technik AG, 6260 Reiden | Indirect | 11 | |
| | | | | RFbeam Microwave GmbH, 9016 St. Gallen | Indirect | 13 | |
| | | | | Rohde & Schwarz SwissQual AG, 4528 Zuchwil | Indirect | 13 | |
| | | | | Roschi Rohde & Schwarz AG, 3063 Ittigen | Direct/ Indirect | 13 | |
| | | | | RUAG Schweiz AG, 6032 Emmen | Indirect | 13 | |
| | | | | Universität Basel, 4051 Basel | Indirect | 13 | |
| | | | | Universität St.Gallen, 9000 St. Gallen | Indirect | 21 | |
| | | | | Varioprint AG, 9410 Heiden | Indirect | 13 | |
| | | | | Wavecom Elektronik AG, 8180 Bülach | Indirect | 13 | |
| | | | | L. Klein SA, 2504 Bienne | Indirect | 13 | f (20.1%) |
| | | | | Montena Technology SA, 1728 Rossens | Indirect | 13 | |
| Sensima Inspection Sarl, 1196 Gland | Indirect | 13 | | | | | |
| Synova SA, 1266 Duillier | Indirect | 11 | | | | | |
| Tornos SA, 2740 Moutier | Indirect | 11 | | | | | |
| Tactical reconnaissance system | 2018-2027 | L3Harris Wescam / Canada; Mr Robin Demircioglu; Offsets Manager; robin.demircioglu@l3harris.com | 45.6 | AMAC Aerospace Switzerland AG, 4051 Basel | Indirect | 51* | g (20.4%) |
| | | | | Crypto International AG, 6312 Steinhausen | Indirect | 13 | |
| | | | | SwissOptic AG, 9435 Heerbrugg | Indirect | 26* | |
| | | | | WESCAM Authorized Service Centers (WASC) | Direct | 26* | |
| | | | | WZW Optic AG, 9436 Balgach | Indirect | 28* | |
| | | | | APCO Technologies, 1860 Aigle | Indirect | 32* | f (79.6%) |
| | | | | Systems Assembling SA, 2017 Boudry | Direct | 28* | |

| Procurement project | Offset fulfilment period | Foreign supplier | Unfulfilled offset obligation ²⁾ | Swiss beneficiaries ³⁾ | Direct/ Indirect Offset ⁴⁾ | Economic sector ⁵⁾ | Regional distribution of offset transactions ⁶⁾ |
|--|--------------------------|--|---|--|---------------------------------------|-------------------------------|--|
| Extension of the service life of the Combat Vehicle 90 (CV9030) | 2020-2028 | BAE Systems Hägglunds AB / Sweden; Ms Caroline Thelin; Head of Industrial Cooperation Switzerland; caroline.thelin@baesystems.se | 287.5 | Curtiss-Wright Antriebstechnik GmbH, 8212 Neuhausen am Rheinfall | Indirect | 13 | g (100%) |
| | | | | RWM Schweiz AG, 8050 Zürich | Indirect | 13 | |
| | | | | RUAG Land Systems AG, 3602 Thun | Direct/ Indirect | 16 | |
| | | | | Safran Vectronix, 9435 Heerbrugg | Indirect | 13 | |

| Procurement project | Offset fulfilment period | Foreign supplier | Unfulfilled offset obligation ²⁾ | Swiss beneficiaries ³⁾ | Direct/ Indirect Offset ⁴⁾ | Economic sector ⁵⁾ | Regional distribution of offset transactions ⁶⁾ |
|--|--------------------------|---|---|--|---------------------------------------|-------------------------------|--|
| Modernisation of Armed Forces communications (Replacement of mobile radio devices) | 2020-2029 | Elbit Systems Ltd. / Israel; Mr Ari Laor; Industrial Cooperation & Offset Manager; ari.laor@elbitsystems.com | 141.6 | Acronis International GmbH, 8200 Schaffhausen | Indirect | 62* | g (23.1%) |
| | | | | Acutronic Switzerland Ltd., 8608 Bubikon | Indirect | 11 | |
| | | | | Compona AG, 8320 Fehraltorf | Direct | 26* | |
| | | | | Elma Electronic AG, 8620 Wetzikon | Indirect | 27* | |
| | | | | ERAM AG, 4123 Allschwil | Indirect | 25* | |
| | | | | G. Bopp & Co., 8046 Zürich | Indirect | 19 | |
| | | | | Gewinde Satelliten Antriebe AG, 4532 Feldbrunnen | Indirect | 25* | |
| | | | | Huber+Suhner, 9100 Herisau | Indirect | 13 | |
| | | | | Maxon Motor AG, 6072 Sachseln | Indirect | 27* | |
| | | | | Mewasa AG, 7323 Wangs | Indirect | 13 | |
| | | | | Paoluzzo AG, 2563 Ipsach | Indirect | 25* | |
| | | | | Polus Tech. (Switzerland) Ltd, 6312 Steinhausen | Indirect | 62* | |
| | | | | Reinhardt Microtech AG, 7323 Wangs | Indirect | 13 | |
| | | | | RUAG Schweiz AG, 6032 Emmen | Indirect | 19 | |
| | | | | Safran Vectronix, 9435 Heerbrugg | Indirect | 26* | |
| | | | | Swissbit AG, 8552 Bronschhofen | Indirect | 13 | |
| | | | | Universität St.Gallen, 9000 St. Gallen | Indirect | 72* | |
| | | | | Varioprint AG, 9410 Heiden | Indirect | 26* | |
| | | | | WZW Optic AG, 9436 Balgach | Indirect | 14 | |
| | | | | ESCO S.A., 2206 Les Geneveys-sur-Coffrane | Indirect | 13 | f (76.6%) |
| | | | | Ismeca Europe Semiconductor SA, 2300 La-Chaux-de-Fonds | Indirect | 28* | |
| | | | | Lemco Précision SA, 1895 Vionnaz | Indirect | 25* | |
| | | | | Metalor Technologies SA, 2074 Marin-Epagnier | Indirect | 24* | |
| | | | | PRECI-DIP SA, 2800 Delémont | Indirect | 27* | |
| | | | | Rami Swiss Sarl, 2800 Delémont | Direct | 13 | |
| | | | | Rollomatic SA, 2525 Le Landeron | Indirect | 28* | |
| | | | | Schott Suisse SA, 1401 Yverdon-les-Bains | Indirect | 14 | |
| Starrag Vuadens SA, 1628 Vuadens | Indirect | 28* | | | | | |
| Tornos SA, 2740 Moutier | Indirect | 13 | | | | | |
| Helios Quartz Group SA, 6883 Novazzano | Indirect | 13 | i (0.3%) | | | | |
| Montanstahl AG, 6855 Stabio | Indirect | 12 | | | | | |

| Procurement project | Offset fulfilment period | Foreign supplier | Unfulfilled offset obligation ²⁾ | Swiss beneficiaries ³⁾ | Direct/ Indirect Offset ⁴⁾ | Economic sector ⁵⁾ | Regional distribution of offset transactions ⁶⁾ |
|---|--------------------------|--|---|--|---------------------------------------|-------------------------------|--|
| Replacement of the control systems of Florako (Ralus/Lunas) | 2021-2028 | Thales LAS France SAS / France; Mr Pascal Louvet; Offset Manager; pascal.louvet@thalesgroup.com | 3.4 | GDELS-Mowag GmbH, 8280 Kreuzlingen | Indirect | 29* | g (99.1%) |
| | | | | RUAG Schweiz AG, 6032 Emmen | Indirect | 51* | |
| | | | | Schurter AG, 6002 Luzern | Indirect | 19 | |
| | | | | Thales Suisse SA, 8045 Zürich | Direct | 13 | |
| | | | | Saphyrion SAGL, 6934 Bioggio | Indirect | 19 | i (0.9%) |
| Individual NBC protective equipment | 2021-2028 | Paul Boyé Technologies / France; Mr François Rossier; Directeur Paul Boyé Suisse S.A; f.rossier@paulboye.fr | 11.9 | E. Schellenberg Textildruck AG, 8320 Fehraltorf | Direct | 32* | g (92.1%) |
| | | | | Labor Spiez, 3700 Spiez | Direct | 32* | |
| | | | | Textest AG, 8603 Schwerzenbach | Direct | 32* | |
| | | | | VC 999 Verpackungssysteme, 9100 Herisau | Direct | 32* | |
| | | | | RIRI SA, 6850 Mendrisio | Direct | 32* | i (7.9%) |
| Extended medium-range ground-based air defence system Patriot | 2022-2034 | Raytheon Missiles & Defense / USA; Mr Ryan Albert; Director Switzerland Patriot Offset Program; ryan.albert@rtx.com | 1168.4 ⁷⁾ | Wey Group AG, 8103 Unterengstringen | Indirect | 26* | g (100%) |
| Fighter aircrafts F-35A | 2022-2034 | Lockheed Martin Aeronautics / USA; Ms Rupa Balar; Industrial Development; rupa.j.balar@lmco.com | 2683 ⁷⁾ | Acutronic Schweiz AG, 8608 Bubikon | Indirect | 28* | g (49.3%) |
| | | | | BETA CAE Systems International AG, 6039 Root Längenbold | Indirect | 63* | |
| | | | | FISBA Optik AG, 9016 St. Gallen | Indirect | 26* | |
| | | | | Rentouch GmbH, 8820 Wädenswil | Indirect | 62* | |
| | | | | Arcoptix SA, 2000 Neuchâtel | Indirect | 26* | f (50.7%) |
| | | | | Meggitt SA, 1752 Villars-sur-Glane | Indirect | 51* | |
| | | | | Mercury Mission Systems International S.A., 1212 Grand-Lancy | Indirect | 26* | |
| | | | | MPS Micro Precision Systems AG, 2504 Bienne | Indirect | 25* | |
| | | | | Pasan SA, 2000 Neuchâtel | Indirect | 26* | |
| | | | | Sercalo Microtechnology Ltd., 2000 Neuchâtel | Indirect | 26* | |
| | | | | SonarSource SA, 1214 Vernier | Indirect | 63* | |
| | | | | SWISSto12 SA, 1020 Renens | Indirect | 61* | |



| Procurement project | Offset fulfilment period | Foreign supplier | Unfulfilled offset obligation ²⁾ | Swiss beneficiaries ³⁾ | Direct/ Indirect Offset ⁴⁾ | Economic sector ⁵⁾ | Regional distribution of offset transactions ⁶⁾ |
|---------------------|--------------------------|--|---|-------------------------------------|---------------------------------------|-------------------------------|--|
| Command Simulator | 2022-2026 | Rheinmetall Electronics GmbH / Germany; Ms Simona Jung; Industrial Participation and Offset Management; simona.jung@rheinmetall.com | -15.9 | Enclustra GmbH, 8045 Zürich | Indirect | 27* | g (100%) |
| | | | | Safran Vectronix AG, 9435 Heerbrugg | Indirect | 27* | |

| Procurement project | Offset fulfilment period | Foreign supplier | Unfulfilled offset obligation ²⁾ | Swiss beneficiaries ³⁾ | Direct/ Indirect Offset ⁴⁾ | Economic sector ⁵⁾ | Regional distribution of offset transactions ⁶⁾ |
|---------------------|--------------------------|------------------|---|-----------------------------------|---------------------------------------|-------------------------------|--|
|---------------------|--------------------------|------------------|---|-----------------------------------|---------------------------------------|-------------------------------|--|

Remarks:

1) The offset register contains all current offset obligations. Such an offset obligation is imposed on foreign suppliers of defence materiel for procurements worth at least CHF 20 million. Usually, the offset obligation amounts to 100 per cent of the purchase price. The basis is a procurement contract and an offset agreement between the foreign supplier and armasuisse. The amount of the offset obligation and details of individual offset transactions are subject to business secrecy and may not be published.

2) An overfulfilled offset obligation is indicated with a minus amount. Replenishments can increase the offset obligation. The fulfilment of the offset obligation is measured in the currency of the procurement contract; where not in CHF, the currency rate on the reporting date of the offset register was used.

3) The consent of Swiss beneficiaries to publication in the offset register is given in the Offset Declaration Form (ODF) since 1 April 2018. Swiss beneficiaries in prior offset transactions may not be published.

4) Direct offset transactions flow into the defence materiel to be procured. Indirect offset transactions do not flow into the defence materiel to be procured.

5) Offset Policy until 2021

Sector 11 Machinery industry

Sector 12 Metal industry

Sector 13 Electronic and electrotechnical industry

Sector 14 Optical industry

Sector 15 Watch industry

Sector 16 Vehicle construction / wagon construction industry

Sector 17 Rubber and plastic products

Sector 18 Chemical products

Sector 19 Aerospace industry

Sector 20 IT industry / software engineering

Sector 21 Cooperation with universities and research institutes

5) Offset Policy from 2021*:

Sector 20 Manufacture of chemicals and chemical products

Sector 22 Manufacture of rubber and plastic products

Sector 23 Manufacture of other non-metallic mineral products

Sector 24 Manufacture of basic metals and fabricated metal products

Sector 25 Manufacture of fabricated metal products

Sector 26 Manufacture of computer, electronic and optical products

Sector 27 Manufacture of electrical equipment

Sector 28 Manufacture of machinery and equipment

Sector 29 Manufacture of motor vehicles, trailers and semi-trailers

Sector 30 Manufacture of other transport equipment

Sector 32 Manufacture of other manufacturing

Sector 33 Repair and installation of machinery and equipment

Sector 51 Aerospace

Sector 61 Telecommunications

Sector 62 Computer programming, consultancy and related activities

Sector 63 Information service activities

Sector 71 Architectural and engineering activities; Technical and chemical testing and analysis

Sector 72 Research and development

Sector 95 Repair of computers and personal and household goods

6) g = German-speaking Switzerland, f = French-speaking Switzerland, i = Italian- and Romansh-speaking Switzerland

7) For procurements with the US government, the Offset Agreement is based on the contract values with the US industry involved and takes into account dollar exchange rates as of the respective reporting date of the offset register.